

From the Dayton Business Journal:

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CEO of Dayton's OneFifteen talks new initiatives

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The OneFifteen addiction treatment center continues to gain momentum. The total campus will comprise six buildings once it is fully completed in 2020. [Marti Taylor](#) is president and CEO of the innovative center. Taylor discussed what's coming this year.

What initiatives does your organization have in store for 2020? 2020 is a significant year for OneFifteen. Early in February we, along with our partners, opened the Dayton region's first Crisis Stabilization Unit (CSU) located at 707 S. Edwin C. Moses Blvd. This is now open to patients who are experiencing substance use disorder (SUD) and in need of immediate care. The vision for the CSU began years ago, when Montgomery County was experiencing a record number of overdose deaths.



ONEFIFTEEN

Marti Taylor is president and CEO of OneFifteen.

This year we will also open the OneFifteen Inpatient Residential Treatment Center, which will provide 24/7 care and support. Patients will reside in private and semi-private rooms and will be able to join the OneFifteen community for group events and activities.

The final facility on our campus to open this year is Residential Treatment Housing, which will provide a safe and transitional place to live as patients continue their recovery. Our 4.5-acre campus will allow patients to be within walking distance of medical and mental health support and enjoy exercise space, a meditation and prayer room, and walking paths.

What does the future of health care look like? Health care must become more precise, more preventative, and more personalized. In order to do this, we are building a learning health system, where we collect, organize and activate information to improve care for patients with substance use disorder. We will deploy tools that promote engagement in treatment, support clinical decision-making, and improve the quality of care. The future of health care must also be community-based. We at OneFifteen recognize that our work would not be meaningful without the support and collaboration of our partners on the ground and in the Dayton community. That's why OneFifteen will offer non-clinical support services, such as job training, to individuals in recovery so that they can make meaningful contributions in both their personal lives and to our community.

How would you assess the health care environment in the Dayton region? The Dayton health care environment is very collaborative and willing to be early adopters and disruptors. OneFifteen chose the Dayton region to lay down our roots because of the collaborative nature of our local government, community organizations, Premier Health and Kettering Health Network to work together to solve this crisis.

What improvements can be done locally? While the health care environment is collaborative, just as we see nationally, there are still silos of care and of health information that exist and make it more difficult for providers to treat patients exactly where they are and with exactly what they need. We intend to work tirelessly to bring the many expert silos together in effective partnerships to learn and implement changes for SUD.

What's the biggest change happening in health care? Over the last decade, we have learned that holistic care — encompassing physical, social, mental, emotional and spiritual health — often leads to better outcomes than discrete interactions with a physician. Unfortunately, patients with SUD and other mental health conditions often do not receive the holistic care that they need and deserve. This needs to change soon if our communities are going to recover from this epidemic.

OneFifteen provides resources to SUD care providers to make care more holistic and effective. In 2020, we will expand offerings to those with SUD to include social support services like improved nutrition and job training. We believe that these changes will make recovery more attainable. Through our learning health system we will test this hypothesis.

In addition to holistic care, the future of health care must be empowering for clinicians and consumers. Treatments in the future will be more precise and data driven generated by evidence that can provide individualized care. Empowering consumers with their own information requires interoperability with data elements across the continuum of care. Technology such as wearables will also be highlighted in the future as another mechanism to help inform consumers of their own data. While OneFifteen will be leaders incorporating some of this technology, our care will always be a balance of high tech and high touch.

Describe a recent innovation undertaken by your organization. OneFifteen is being built upon the innovative idea that providing a full continuum of care in one location, along with wrap-around services to fully support all needs of our patients, will provide the best long-term outcomes. But in addition to that, OneFifteen will be using data to enhance care provided by our clinical operating partners. This is where our partnership with Verily becomes paramount. Verily, the life sciences division of Alphabet Inc., can bridge expertise in data science engineering, and health care to ultimately improve health outcomes. New solutions need to be identified to help manage the devastation of substance use disorder, and Verily is uniquely positioned to apply information technology and analytics to behavioral health to advance evidence-based care.

What are you most proud of organizationally within the last year? I am so proud of the collaboration shown by the Dayton region to support the work of OneFifteen. From our founding partners, Kettering Health Network, Premier Health, Alexandria Real Estate Equities and Verily, to our community partners that include ADAMHS, Greater Dayton Area Hospital Association, the city of Dayton, Montgomery County, Citywide, Dayton Development Coalition, and our wonderful neighbors in the Carillon and Edgemont neighborhoods, we are building relationships that will be critical as we work toward our goal to reverse the course of addiction.

Dayton has a rich history of innovation, and with strong institutions and civic leadership, the community is activated to stem the tide of overdose and is a natural partner for a unique and integrated approach to treatment. The Dayton community has seen significant progress in the past two years and OneFifteen hopes to contribute to the mission to reduce opioid and substance use disorder deaths even more.

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